

# Simple Production models and lot sizing

Bjørn Petersen

DIKU, University of Copenhagen

Optimization problems in production planning

Lecture 2

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# Introduction

Production planning:

- When to produce
- How much to produce
- Where to produce (\*)

## Production process

- Transform raw materials into end products
- Series of transformation steps
- Each step consuming and producing intermediate products
- Raw materials, intermediate and end products may be inventoried

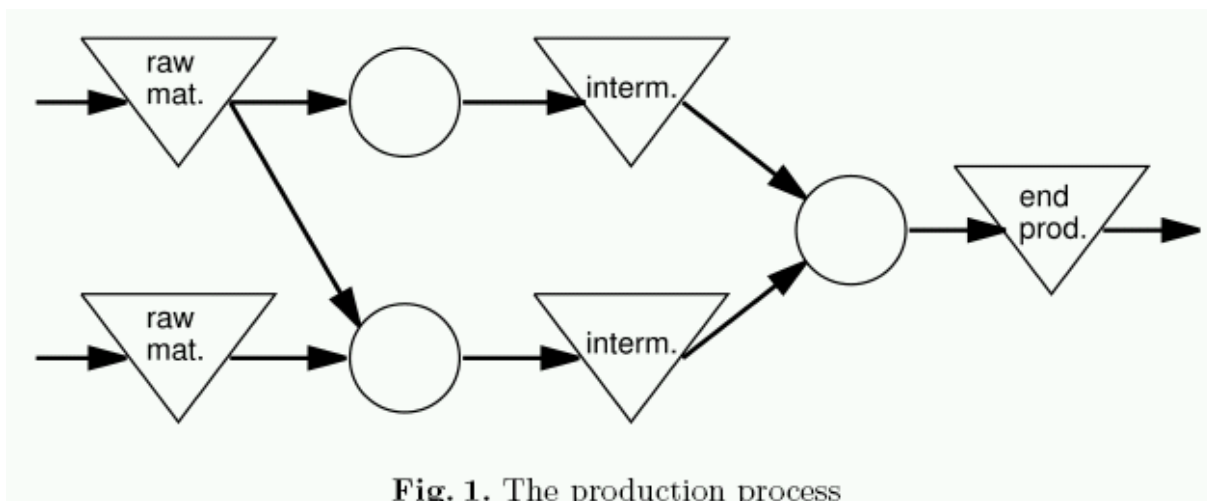


Fig. 1. The production process

# Simple strategies

Lot-for-Lot (LFL):

- Order/produce amount required in each period

period	1	2	3	4	5	6	7	8	9	10
demand	2	0	7	6	1	1	1	1	2	2
production	2	0	7	6	1	1	1	1	2	2
setup	1	0	1	1	1	1	1	1	1	1

Fixed Order Period (FOP)

- Order/produce amount required in  $P$  period
- When  $P = 1$ , FOP = LFL

With  $P = 2$ :

period	1	2	3	4	5	6	7	8	9	10
demand	2	0	7	6	1	1	1	1	2	2
production	2	0	13	0	2	0	2	0	4	0
setup	1	0	1	0	1	0	1	0	1	0

# Economic Order Quantity (EOQ)

Produce/buy items in batches

Each item has a fixed production/order cost

Each batch has a fixed cost

Each item has a holding cost (stock)

Constant demand over time

Find optimal size of batch (lot) minimizing total cost

Assumptions:

1. *Production is instantaneous*
2. *Delivery is immediately*
3. *Demand is deterministic*
4. *Demand is constant over time*
5. *Production run incurs fixed setup cost*
6. *Products can be analyzed individually (no interaction between products)*

# Economic Order Quantity (EOQ)

Input data:

$D$  = demand rate in units

$c$  = unit production cost

$A$  = fixed setup/ordering cost per lot

$h$  = holding cost (e.g.  $h = ic$  with interest rate  $i$ )

$Q$  = lot size in units (the variable)

(\*) Tegning

Combined cost:

$$Y(Q) = \frac{hQ}{2} + \frac{AD}{Q} + cD$$

Objective: *Minimize:  $Y(Q)$*

(\*) Tegning

# Economic Order Quantity (EOQ)

Solution:

- 1 equation with 1 variable
- Find derivative  $Y'$  with respect to  $Q$
- Set  $Y' = 0$

$$\frac{dY(Q)}{dQ} = \frac{h}{2} - \frac{AD}{Q^2} = 0 \Rightarrow$$

$$Q = \sqrt{\frac{2AD}{h}}$$

# Brief modeling: Uncapacitated lot-sizing (ULS)

CORE problem: ULS (aka Dynamic Lot Sizing)

$d_t$  demand at time  $t \in T$

$d_{st}$  demand in interval  $[s, t] : s, t \in T$

$x_t$  production at time  $t \in T$

$s_t$  inventory at end of time  $t \in T$

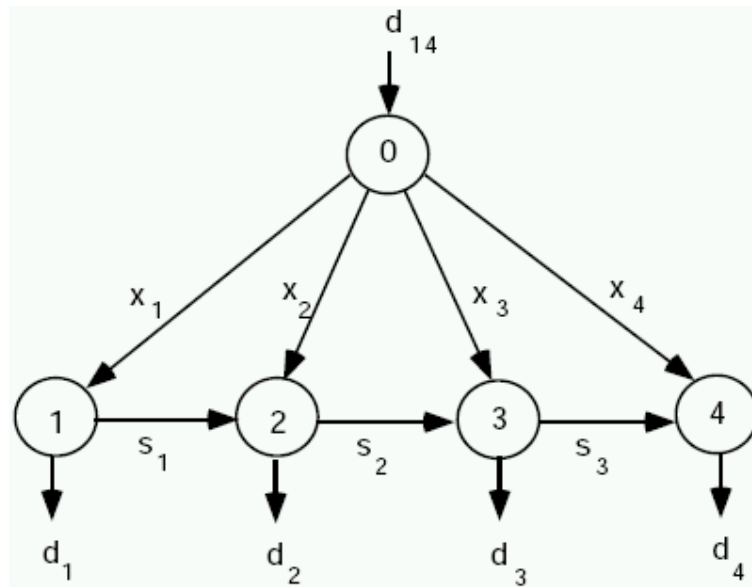


Fig. 3. Uncapacitated lot-sizing network ( $n = 4$ )

## Brief modeling: The model (ULS)

$x_t$  production at time  $t \in T$

$y_t$  setup at time  $t \in T$

$s_t$  inventory at end of time  $t \in T$

$d_t$  demand at time  $t \in T$

$p_t$  unit production cost at time  $t \in T$

$f_t$  setup cost at time  $t \in T$

$h_t$  inventory cost at time  $t \in T$

$M$  sufficiently large constant (*big-M*)

$$\min \sum_{t \in T} (p_t x_t + f_t y_t + h_t s_t) \quad (1)$$

$$\text{s.t.} \quad s_{t-1} + x_t = d_t + s_t \quad \forall t \in T \quad (2)$$

$$s_0 = s_n = 0 \quad (3)$$

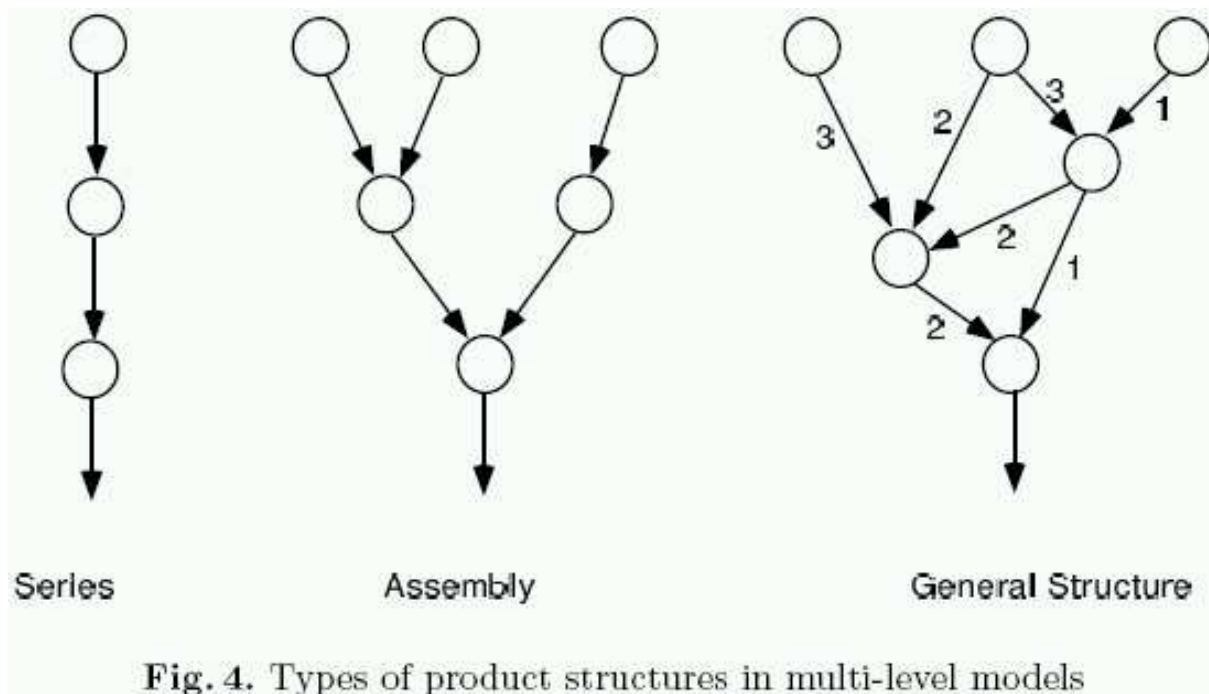
$$x_t \leq M y_t \quad \forall t \in T \quad (4)$$

$$x_t, s_t \geq 0 \quad (5)$$

$$y_t \in \{0, 1\} \quad \forall t \in T \quad (6)$$

# Brief modeling: Complex lot-sizing

- Capacity on the used resources
- Multiple different items
- Different items dependent on each other
- Multiple resources
- Changeover time and cost on resources
- Backlogging of orders
- Loss of orders
- Profit maximization
- ...



Formal model will be presented Wednesday (5th September)

# ULS dynamic programming recursion (Wagner-Whitin algorithm)

In the following let

- $d_{kl} = \sum_{t=k}^l d_t$
- $s_t = \sum_{k=1}^t x_k - d_{1t}$
- $c_t = p_t + \sum_{i=t}^{|T|} h_i$

Then  $s_t : \forall t \in T$  can be removed from the objective

Each solution value is now a constant from the original formulation

There exist an optimal solution to ULS where  $s_{t-1}x_t = 0, \forall t \in T$

So, if last production before period  $k$  is in period  $t$  then:

- $x_t \geq d_{t,k-1}$
- $x_l = 0, \quad \forall 1 : t < l < k$

## ULS dynamic programming recursion (Wagner-Whitin algorithm)

Let  $H(k)$  be a minimum cost solution for ULS restricted to periods 1 to  $k$

Following recursion solves ULS (Wagner-Whitin recursion):

$$H(k) = \min_{1 \leq t \leq k} \{H(t-1) + f_t + c_t d_{tk}\} \quad (7)$$

Recursion (7) can clearly be solved in  $O(n^2)$  where  $n = |T|$

Recursion in book a little bit different

$O(n \lg n)$  running time algorithms exist

# Wagner-Whitin algorithm Example

Example from book

RoadHog data:

$t$	1	2	3	4	5	6	7	8	9	10
$d_t$	20	50	10	50	50	10	20	40	20	30
$p_t$	10	10	10	10	10	10	10	10	10	10
$f_t$	100	100	100	100	100	100	100	100	100	100
$h_t$	1	1	1	1	1	1	1	1	1	1

Production cost ignored since  $p_t = p_k, \quad \forall t, k \in T$

Last production	1	2	3	4	5	6	7	8	9	10
1										
2										
3										
4										
5										
6										
7										
8										
9										
10										
<i>cost</i>										
PP										

# Reformulations

Complex lot-sizing problems contain ULS

Different decomposition methods yield ULS as subproblem

Compact reformulations are desired

## Facility location (ULS)

Thanks to Krarup (1977)

- Facilities represent times for production (open facility  $\Rightarrow$  positive production)
- Customers represent demand (customer  $t \in T$  has demand of  $d_t$ )
- Customers and facilities are located on an one-dimensional line
- Locate facilities to serve customers on an one-way road
- Minimize cost

## The model (FL of ULS)

$y_s$  Indicator variable that tells if facility  $s \in T$  is used or not (if production at time  $s$ )

$w_{st}$  Indicator variable that tells if client  $t \in T$  is serviced by facility  $s \in T$  (if production at time  $s$  is used at time  $t$ )

$d_t$  Demand at customer/time  $t \in T$

$f_s$  Cost of opening facility  $s \in T$  (setup production at time  $s$ )

$c_s$  Unit cost of production at facility/time  $s \in T$

$$\min \sum_{s=1}^{|T|} \left( f_s y_s + \sum_{t=s}^{|T|} c_s d_t w_{st} \right) \quad (8)$$

$$\text{s.t. } \sum_{s=1}^t w_{st} = 1 \quad \forall t \in T \quad (9)$$

$$w_{st} \leq y_s \quad 1 \leq s \leq t \leq |T| \quad (10)$$

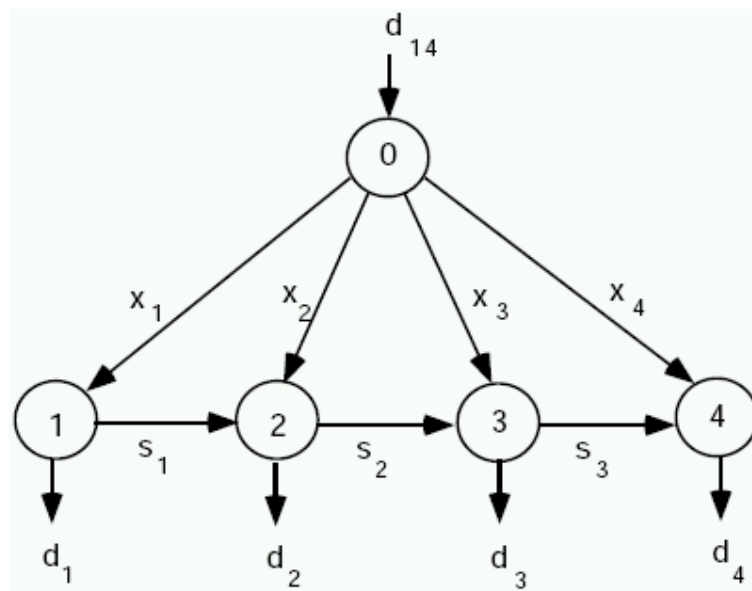
$$w_{st} \geq 0 \quad 1 \leq s \leq t \leq |T| \quad (11)$$

$$y_t \in \{0, 1\} \quad \forall t \in T \quad (12)$$

LP relaxation of (8)-(12) always have an optimal solution with  $y$  integer

# Multicommodity flow (ULS)

- Decompose flow on each arc to one for each destination
- Different commodity to each destination
- Flow on arcs represents production and stocking



**Fig. 3.** Uncapacitated lot-sizing network ( $n = 4$ )

## The model (MCF of ULS)

$y_i$  setup at time  $i \in T$

$x_{it}$  production of commodity  $t \in T$  at time  $i \in T$

$s_{it}$  inventory of commodity  $t \in T$  at end of time  $i \in T$

$d_t$  demand at time  $t \in T$

$f_i$  setup cost at time  $i \in T$

$c_i$  cost of production at time  $i \in T$

$\delta_{it}$  is 1 if  $i = t$ , otherwise 0

$$\min \sum_{i=1}^{|T|} \left( f_i y_i + \sum_{t=i}^{|T|} c_i x_{it} \right) \quad (13)$$

$$\text{s.t.} \quad s_{i-1,t} + x_{it} = \delta_{it} d_t + s_{it} \quad 1 \leq i \leq t \leq |T| \quad (14)$$

$$s_{0t} = s_{|T|t} = 0 \quad 1 \leq t \leq |T| \quad (15)$$

$$x_{it} \leq d_t y_i \quad 1 \leq i \leq t \leq |T| \quad (16)$$

$$x_{it}, s_{it} \geq 0 \quad 1 \leq i \leq t \leq |T| \quad (17)$$

$$y_t \in \{0, 1\} \quad \forall t \in T \quad (18)$$

LP relaxation of (13)-(18) always have an optimal solution with  $y$  integer

## Shortest path (ULS)

- Solution consists of selecting some nodes (node 1, 3 and 7 in Fig. 5 – productions)
- Can be expressed in directed acyclic graph  $G(A, V)$ 
  - One node  $v \in V$  for each production/demand/time  $t \in T$
  - One arc  $(u, v) \in A$  for each  $u, v \in V : u < v$

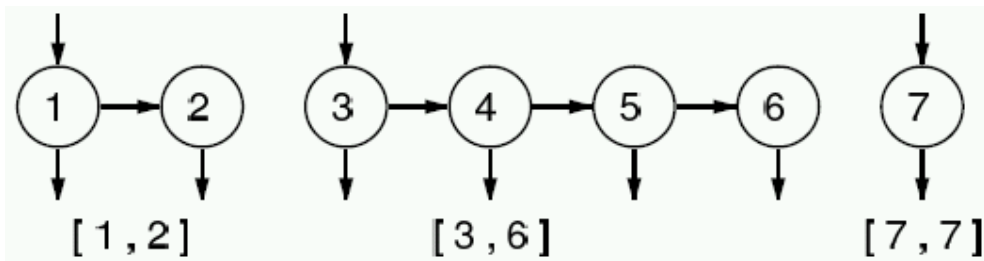


Fig. 5. An extreme solution as a succession of regeneration intervals

Selecting arc  $(u, v) \in A$  represents serving demands  $[u, v - 1]$  with production from time  $u \in T$  and setting  $s_{v-1} = 0$

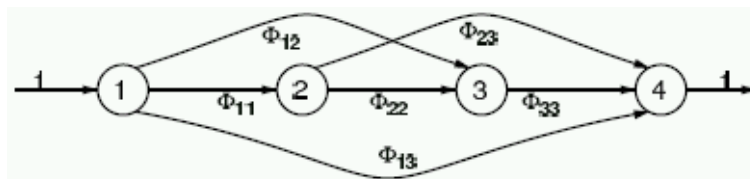


Fig. 6. Shortest Path Formulation of ULS ( $n = 3$ )

$\Phi_{uv}$  reflects the cost of producing and inventorying in this interval

## The model (SP of ULS)

$y_t$  setup at time  $t \in T$

$\Phi_{it}$  production for interval  $[i, t - 1]$  done at time  $i \in T$  (Phi)

$d_{tk}$  accumulated demand in interval  $[t, k]$

$f_t$  setup cost at time  $t \in T$

$c_t$  cost of production at time  $t \in T$

$$\min \sum_{t=1}^{|T|} \left( f_t y_t + \sum_{k=t}^{|T|} c_t d_{tk} \Phi_{tk} \right) \quad (19)$$

$$\text{s.t. } \sum_{t \in T} \Phi_{1t} = 1 \quad (20)$$

$$\sum_{i=1}^t \Phi_{it} - \sum_{l=t+2}^{|T|} \Phi_{t+1,l} = 0 \quad 1 \leq t \leq |T| - 1 \quad (21)$$

$$\sum_{t \in T} \Phi_{t|T|} = 1 \quad (22)$$

$$\sum_{k=t}^{|T|} \Phi_{tk} \leq y_t \quad \forall t \in T \quad (23)$$

$$1 \geq \Phi_{tk} \geq 0 \quad 1 \leq t \leq k \leq |T| \quad (24)$$

$$y_t \in \{0, 1\} \quad \forall t \in T \quad (25)$$

LP relaxation of (20)-(25) always have an optimal solution with  $y$  integer – NOTE: (19) not necessary

## Simple lot-sizing (polynomial solvable)

Three different linear formulations for ULS shown, all with  $O(n^2)$  variables, but no more than  $O(n^2)$  constraints

Interested in formulations with  $O(n)$  variables, but potentially an exponential number of constraints

Only  $O(n)$  constraints needed to describe any extreme point/solution

Solution: (1)-(6) combined with separation

# Exercises

- 1) (23) can be removed from shortest path reformulation by making some adjustments to (19)–(25). Give the new model.
- 2) Give ‘real world’ restrictions that cannot be handled by the models? (Make some up or look on the world wide Internet)